

HAMPSHIRE COUNTY COUNCIL

Appendix 2

Committee:	Health and Adult Social Care Select Committee
Date:	23 May 2023
Title:	Integrated Care Systems Joint Forward plan update
Report From:	Sarah Reese, Director of Strategic Planning, Hampshire & Isle of Wight ICB

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Purpose of this Report

1. This paper aims to update the committee on the requirements for the Integrated Care Board to publish a Joint Forward plan (JFP) by June 2023

Executive Summary

2. Hampshire and Isle of Wight Integrated Care Board is working with NHS and system partners to develop a system-wide, multi-year 'joint forward plan' that addresses the underlying factors driving its financial and operational pressures.
3. To ensure that system plans, priorities and programmes will effectively deliver against the challenges faced, a joined up and systematic approach to the planning process has been undertaken to:
 - Identify the drivers of our current pressures
 - Articulate priority areas for transformation, quantify their impact and initiate the programmes
 - Shape a system approach to accountability and management of risk and quality impact

Approach to planning and transformation

4. The ICB is required to publish a joint forward plan by the end of June 2023. In Hampshire and Isle of Wight the 2023/24 operating plan forms year one of the joint forward plan.

5. There is no formal requirement for a submission to NHS England, as the joint forward plan is a requirement of the Department of Health and Social Care. However, the ICB fully expects to share our final plan with NHS England. Work is ongoing to develop the plan across ICB and Trust teams, and with wider partners.
6. In the short term the focus is on 'system reset', recovering activity levels, staffing and spend to pre pandemic levels, including through enhanced grip and control and priority transformation programmes focused on urgent care, local care, discharge and elective care.
7. Transformation is required to support the reset, and will continue impact positively in the medium term as the benefits of working together as an integrated care system are realised, developing new care models, maximising capacity and reducing unwarranted variation.
8. Ultimately, in the longer term, the aim of the work together with the broader integrated care partnership is to improve the health, happiness, wealth and wellbeing of the local population. In doing so the system will:
 - Tackle health inequalities
 - Reduce the demand for health and care services
 - Further improve the quality of services provided
 - Relieve pressure on the people who work in our organisations
 - Be able to live within our financial means on a sustainable footing
9. Four transformation programmes are core to the 23/24 plans with further impact projected into years two and three. The redesign and delivery of new models of care for urgent and emergency care, local care, discharge and elective care will support the rebalancing of how and where services are delivered, focussing on preventative and proactive care as well as timely access in a setting appropriate to need.
10. Areas of opportunity with regards to productivity and efficiency through collaboration and partnership working have also been identified and will be further developed as the recovery process progresses. These will also feature in the joint forward plan document.
11. The transformation programmes described above combined with the delivery of priorities within the interim integrated care strategy and the development of new ways of working require a two to three year timeline to achieve full impact. Bringing these together into the joint forward plan will provide a clear, quantified and aligned system recovery plan against which delivery and impact can be monitored.

Next steps

12. Working with partners throughout May and June the ICB will:

- Fully establish the programmes and programme architecture to deliver transformed models of care and monitor their impact
- Finalise a system accountability framework and risk and quality management approach
- Deliver a quantified recovery and transformation plan as the core content of the five year joint forward plan, which has been codeveloped and widely tested, refined and supported including through Health and Wellbeing boards